

ENTERPRISE FUNDS

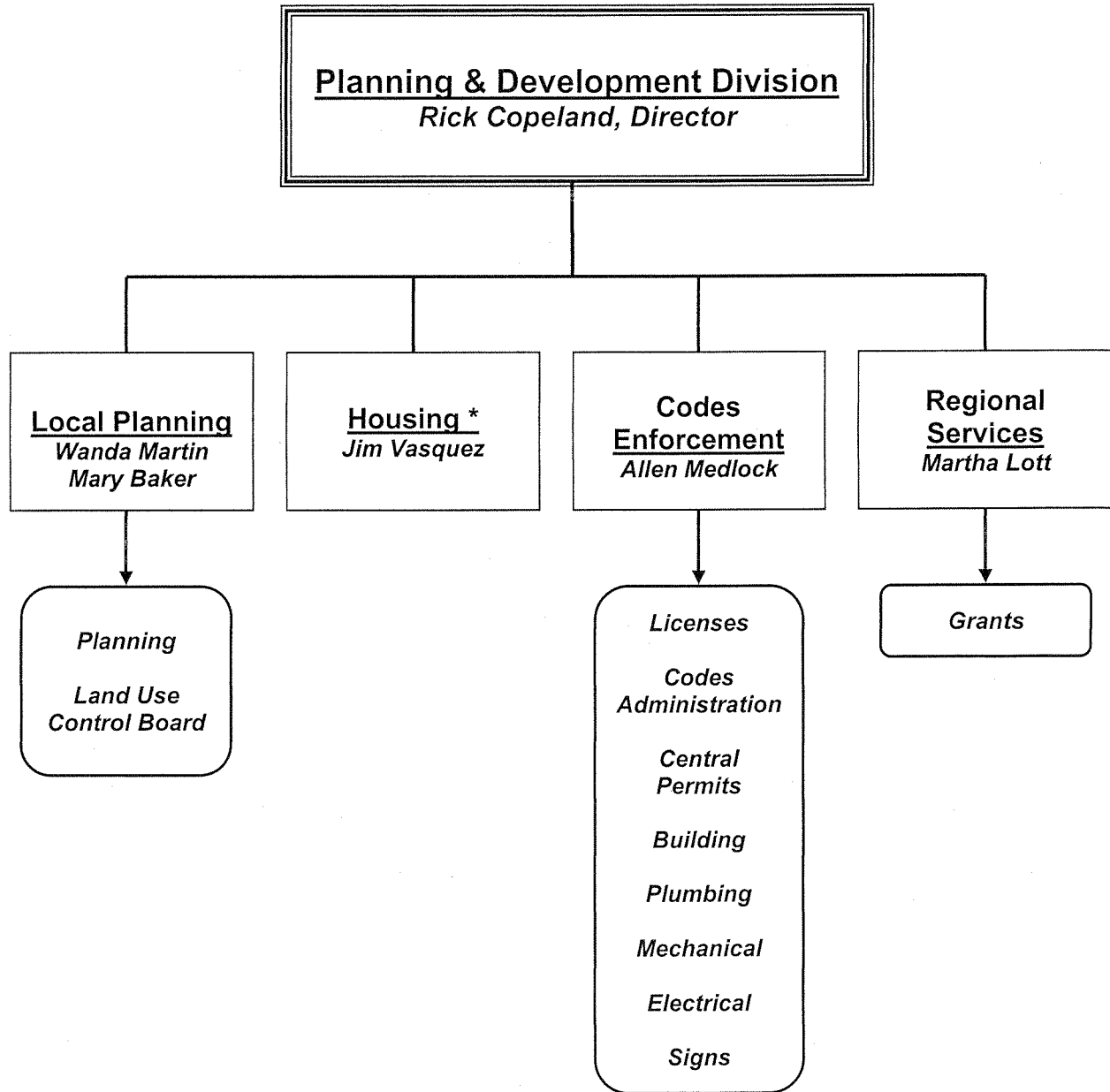


Enterprise Funds are governmental accounting funds in which the services provided are financed through user fees in a manner similar to private business. Rate schedules are established to ensure that the revenues generated are adequate to meet all necessary costs of operations. Enterprise Funds have been established in Shelby County for the following services:

<i>Fund 950</i>	<i>Construction Code Enforcement.....</i>	<i>2</i>
<i>Fund 954</i>	<i>Fire Services.....</i>	<i>16</i>
<i>Fund 956</i>	<i>Corrections.....</i>	<i>18</i>

PLANNING & DEVELOPMENT DIVISION

Organizational Chart by Program



** NOTE: Only the Housing Department is included in the General Fund; all other Planning & Development programs are funded through the Consolidated Codes Enforcement Fund (#950), an enterprise fund that is self-sustaining based on revenue generated from fees and permits.*

CODES ENFORCEMENT FUND REPORT

DESCRIPTION	FY 04 ACTUAL	FY 05 ACTUAL	FY 06 ACTUAL	FY 07 YTD Actual 12/31/06	FY 07 BUDGET	FY 08 ADOPTED BUDGET
42 - Local Revenue	-8,988,544	-9,972,054	-9,877,354	-4,905,744	-9,529,500	-9,854,500
47 - Other Revenue	-127,591	-270,209	-311,943	-162,133	-200,000	-250,000
Revenue	-9,116,135	-10,242,263	-10,189,297	-5,067,877	-9,729,500	-10,104,500
51A - Salaries	5,616,272	7,363,438	7,881,256	3,915,319	8,775,551	9,146,594
55 - Fringe Benefits	1,446,838	2,090,342	2,219,036	1,120,965	2,554,237	2,742,442
Salaries & Fringe Benefits	7,063,110	9,453,780	10,100,292	5,036,284	11,329,788	11,889,036
60 - Supplies	253,869	229,798	264,199	158,676	337,862	362,192
64 - Services	108,778	114,482	89,591	28,933	226,445	181,287
66 - Professional & Contracted Services	104,857	415,209	349,098	172,366	938,663	1,181,875
67 - Rent, Utilities & Maint	209,384	206,705	264,231	132,204	261,819	244,286
68 - Interdepartmental Charges/Expendit	0	243,975	278,886	138,498	305,297	349,250
69 - Intergovernmental Expenditures	0	1,750,697	195,150	0	135,750	50,000
70 - Asset Acquisitions	341,484	344,776	153,184	87,625	1,157,771	330,000
Operating & Maintenance	1,018,372	3,305,642	1,594,339	718,302	3,363,607	2,698,890
999 - Planned Fund Balance Change	0	0	0	0	-5,933,284	-4,926,240
Planned Fund Balance Change	0	0	0	0	-5,933,284	-4,926,240
Expenditures	8,081,482	12,759,422	11,694,631	5,754,586	8,760,111	9,661,686
96 - Operating Transfers In	0	-127,646	-235,386	-4,537	-272,683	-311,304
Operating Transfers In	0	-127,646	-235,386	-4,537	-272,683	-311,304
98 - Operating Transfers Out	954,000	1,451,983	1,364,658	418,876	1,242,072	754,118
Operating Transfers Out	954,000	1,451,983	1,364,658	418,876	1,242,072	754,118
Transfers	954,000	1,324,337	1,129,272	414,339	969,389	442,814
TOTAL	-80,653	3,841,496	2,634,606	1,101,048	0	0

Program Budget for Fiscal 2008

Enterprise

Department: Planning & Development
Section Name: Director & Staff - Planning & Dev
Section Number: 270101

Program Description:

Provides direct administration and management of (8) eight departments for the Division of Planning and Development. The administrative services include human resources, payroll, accounting, clerical functions, etc.

Legally Mandated? Yes **Legal Reference or Statute:** Statute County Charter amendment that established the Division of Planning and Development.

Goals and Objectives:

To effectively coordinate budget, human resources, and other administrative tasks for Planning & Development in accordance with City and County policies and procedures.

Service Level Measurements:

2004

2005

2006

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue	- 1,010				
Personnel Expense	356,209	399,927	185,991	448,248	509,067
Operating Expense	170,790	267,223	60,965	599,626	291,962
Net Expenditures	526,999	667,150	246,956	1,047,874	801,029
Transfers					
Net Operations	525,989	667,150	246,956	865,515	801,029
STAFFING LEVEL:	5	5	N/A	7	7

Program Budget for Fiscal 2008

Enterprise

Department: Local Planning
Section Name: Comprehensive Planning
Section Number: 270201

Program Description:

Comprehensive Planning is responsible for facilitating the development and implementation of Memphis and Shelby County Community Redevelopment Agency (CRA) activities to eliminate slum and blight in Memphis and Shelby County. The designated Community Redevelopment areas are eligible for Tax Increment Financing. The staff administers the CRA Trust Fund, which is the source of funding for Community Redevelopment plans. These activities are governed by the Board of the Community Redevelopment Agency. The staff coordinates board meetings, prepares staff reports/recommendations on plans, reviews and processes redevelopment applications for funding, public notices, and makes presentations to the Community Redevelopment Board, City Council and County Commission.

Legally Mandated? Yes **Legal Reference or Statute:** Joint Resolution and Ordinance 2524, Chapter 987 of the Public Acts of 1998, known as "The Community Redevelopment Act of 1998", County - Joint Resolution Establishing Redevelopment Area Adopted 6/4/01, County – Joint Ordinance # 238 Establishing Redevelopment Trust Fund adopted 6/4/01

Goals and Objectives:

To effectively administer the CRA program to eliminate slums and blight in Memphis and Shelby County

Service Level Measurements:

	2004	2005	2006
Number of apts/single family houses created	88/35	114/90	69/50
Number of financial requests processed	12	12	12
Number of Board meetings	7	6	4

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue	- 1,062	- 585	- 217	- 1,500	- 1,500
Personnel Expense	560,949	555,866	206,940	678,133	719,836
Operating Expense	68,099	54,871	25,833	88,928	66,119
Net Expenditures	629,048	610,737	232,773	767,061	785,955
Transfers					
Net Operations	627,986	610,152	232,556	765,561	784,455
STAFFING LEVEL:	11	10	N/A	11	11

Program Budget for Fiscal 2008

Enterprise

Department: Local Planning
Section Name: Land Use Controls
Section Number: 270203

Program Description:

Land Use Controls is responsible for three functions:

1. Land Development Applications and Board of Adjustment – create, maintain and store all applications and approved developments; provide review of all appeals and variances.
2. Zoning Ordinance and Subdivisions – implement and record any amendments and changes; draft and route proposed amendments or changes through legislature.
3. Administrative Plan Reviews – review and approve site plans and final plats for special districts, landscape, tree ordinances; verify conformance with regulations.
4. Zoning Atlas and Geographic Information Systems (GIS) – maintain official zoning map for the City and County.

Legally Mandated? Yes **Legal Reference or Statute:** Joint Resolution and Ordinance 2524

Goals and Objectives:

To provide current records of approved development and zoning and subdivision amendments; to provide a timely and accurate review of plans; to maintain an accurate zoning atlas and provide public access to land development information.

Service Level Measurements:

	2004	2005	2006
New cases filed	548	598	509
Number of site plans approved			200
% of development approvals linked to GIS			50%

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue	- 536,478	- 455,758	- 183,124	- 452,000	- 452,000
Personnel Expense	957,762	995,071	499,215	1,243,784	1,308,433
Operating Expense	92,559	94,785	42,615	194,423	129,774
Net Expenditures	1,050,321	1,089,856	541,830	1,438,207	1,438,207
Transfers					
Net Operations	513,843	634,098	358,706	986,207	986,207
STAFFING LEVEL:	6	6	N/A	6	6

Program Budget for Fiscal 2008

Enterprise

Department: Code Enforcement
Section Name: Licensing
Section Number: 270801

Program Description:

Licensing issues licenses and maintains eligibility of contractors to do business in Shelby County.

Legally Mandated? Yes **Legal Reference or Statute:** Joint Ordinance 3333, Public Act of Tn. 1939, T.C.A. 5-113, Ch 413 of the Private Acts of 1933, Ch 260 of the Private Acts of 1974

Goals and Objectives:

To increase the number of State Licensed Building Contractors registered locally.

Service Level Measurements:

	2004	2005	2006
Number of registered State Bldg Contractors	8,502	7,985	8,057

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue	- 905,428	- 901,399	- 483,118	- 900,000	- 950,000
Personnel Expense	9,373	54,178	40,136	83,160	86,077
Operating Expense			- 1	98,474	624
Net Expenditures	9,373	54,178	40,135	181,634	86,701
Transfers					
Net Operations	- 896,055	- 847,221	- 442,983	- 718,366	- 863,299
STAFFING LEVEL:	2	2	N/A	2	2

Program Budget for Fiscal 2008

Enterprise

Department: Code Enforcement
Section Name: Administration
Section Number: 270802

Program Description:

Administers and coordinates Code Enforcement activities for Memphis and Shelby County and the joint Board of Appeals. Reviews and develops amendments to existing codes as per state and local laws.

Legally Mandated? Yes **Legal Reference or Statute:** Joint Ordinance 3333, Public Act of Tn. 1939, T.C.A. 5-113, Ch 413 of the Private Acts of 1933, Ch 260 of the Private Acts of 1974

Goals and Objectives:

To provide a safe and secure environment through the enforcement and administration of Construction Code standards and zoning regulations and to increase productivity and efficiency by improving communication throughout the department.

Service Level Measurements:

2004

2005

2006

Number of annual staff meetings			8
Number of dept newsletters published			1

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue	- 76,124	- 65,195	- 49,336	- 75,000	- 75,000
Personnel Expense	1,160,625	1,212,313	720,842	1,727,721	1,913,097
Operating Expense	2,904,732	1,144,606	574,942	2,227,212	2,092,887
Net Expenditures	4,065,357	2,356,919	1,295,784	3,954,933	4,005,984
Transfers					
Net Operations	5,058,896	3,291,724	1,620,568	- 1,122,752	- 676,392
STAFFING LEVEL:	23	23	N/A	27	29

Program Budget for Fiscal 2008

Enterprise

Department: Code Enforcement
Section Name: Central Permits
Section Number: 270803

Program Description:

Provides clerical and staff support and processes and collects fees for all permits

Legally Mandated? Yes **Legal Reference or Statute:** Joint Ordinance 3333, Public Act of Tn. 1939, T.C.A. 5-113, Ch 413 of the Private Acts of 1933, Ch 260 of the Private Acts of 1974

Goals and Objectives:

Process all permits within 24 hours.

Service Level Measurements:

	2004	2005	2006
Number of permits processed	76,888	75,709	73,734

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue					
Personnel Expense	986,027	993,040	420,444	1,013,064	1,046,776
Operating Expense			1,111	5,201	10,306
Net Expenditures	986,027	993,040	421,555	1,018,265	1,057,082
Transfers					
Net Operations	986,027	993,040	421,555	1,018,265	1,057,082
STAFFING LEVEL:	35	32	N/A	28	29

Program Budget for Fiscal 2008

Enterprise

Department: Code Enforcement
Section Name: Building
Section Number: 270804

Program Description:

Issues Building permits and make inspections. Conduct construction conferences with applicants on proposed projects for code requirements. Reviews building and construction plans for compliance with applicable regulations.

Legally Mandated? Yes **Legal Reference or Statute:** Joint Ordinance 3333, Public Act of Tn. 1939, T.C.A. 5-113, Ch 413 of the Private Acts of 1933, Ch 260 of the Private Acts of 1974

Goals and Objectives:

To ensure all building projects are in compliance with the applicable code requirements and to increase revenue by capturing any illegal work.

Service Level Measurements:

2004

2005

2006

Number of permits issued	12,928	12,172	10,983

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue	- 3,204,431	- 3,649,641	- 1,760,621	- 3,500,000	- 3,500,000
Personnel Expense	1,428,930	1,476,241	747,698	1,528,956	1,583,790
Operating Expense	3,426	6,006	3,213	22,940	28,536
Net Expenditures	1,432,356	1,482,247	750,911	1,551,896	1,612,326
Transfers					
Net Operations	- 1,772,075	- 2,167,394	- 1,009,710	- 1,948,104	- 1,887,674
STAFFING LEVEL:	24	23	N/A	23	23

Program Budget for Fiscal 2008

Enterprise

Department: Code Enforcement
Section Name: Plumbing
Section Number: 270805

Program Description:

Issue Plumbing permits and make inspections to ensure compliance with code regulations.

Legally Mandated? Yes **Legal Reference or Statute:** Joint Ordinance 3333, Public Act of Tn. 1939, T.C.A. 5-113, Ch 413 of the Private Acts of 1933, Ch 260 of the Private Acts of 1974

Goals and Objectives:

Provide inspections in a timely manner and ensure that all plumbing projects are in compliance with code requirements. Increase revenue by capturing any illegal work.

Service Level Measurements:

2004

2005

2006

Number of permits	10,300	10,049	9,793

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue	- 1,348,201	- 1,221,372	- 532,746	- 1,100,000	- 1,250,000
Personnel Expense	901,989	980,510	525,071	1,065,682	1,101,859
Operating Expense		1,353	534	11,417	12,417
Net Expenditures	901,989	981,863	525,605	1,077,099	1,114,276
Transfers					
Net Operations	- 446,212	- 239,509	- 7,141	- 22,901	- 135,724
STAFFING LEVEL:	15	15	N/A	16	16

Program Budget for Fiscal 2008

Enterprise

Department: Code Enforcement
Section Name: Mechanical
Section Number: 270806

Program Description:

Issue Mechanical permits and make inspections to ensure compliance with Code Regulations.

Legally Mandated? Yes **Legal Reference or Statute:** Joint Ordinance 3333, Public Act of Tn. 1939, T.C.A. 5-113, Ch 413 of the Private Acts of 1933, Ch 260 of the Private Acts of 1974

Goals and Objectives:

To make inspections in a timely manner and ensure that all mechanical projects are in compliance with code requirements. Increase revenue by capturing any illegal work.

Service Level Measurements:

	2004	2005	2006
Number of permits issued	20,564	20,104	19,746

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue	- 1,464,817	- 1,376,303	- 668,110	- 1,300,000	- 1,400,000
Personnel Expense	1,134,762	1,178,946	600,582	1,211,686	1,260,928
Operating Expense	739	6,607	1,587	14,305	16,305
Net Expenditures	1,135,501	1,185,553	602,169	1,225,991	1,277,233
Transfers					
Net Operations	- 329,316	- 190,750	- 65,941	- 74,009	- 122,767
STAFFING LEVEL:	18	18	N/A	18	18

Program Budget for Fiscal 2008

Enterprise

Department: Code Enforcement
Section Name: Electrical
Section Number: 270807

Program Description:

Issue electrical permits and make inspections to ensure compliance with Code Regulations.

Legally Mandated? Yes **Legal Reference or Statute:** Joint Ordinance 3333, Public Act of Tn. 1939, T.C.A. 5-113, Ch 413 of the Private Acts of 1933, Ch 260 of the Private Acts of 1974

Goals and Objectives:

To make inspections in a timely manner and ensure that all electrical projects are in compliance with code requirements. Increase revenue by capturing any illegal work.

Service Level Measurements:

	2004	2005	2006
Number of permits issued	21,949	22,128	22,256

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue	- 2,327,158	- 2,060,749	- 1,112,123	- 2,000,000	- 2,100,000
Personnel Expense	1,153,303	1,256,229	649,074	1,317,725	1,364,622
Operating Expense	4,772	9,446	2,025	13,472	17,851
Net Expenditures	1,158,075	1,265,675	651,099	1,331,197	1,382,473
Transfers					
Net Operations	- 1,169,083	- 795,074	- 461,024	- 668,803	- 717,527
STAFFING LEVEL:	21	21	N/A	20	20

Program Budget for Fiscal 2008

Enterprise

Department: Code Enforcement
Section Name: Signs/Zone
Section Number: 270808

Program Description:

Issue permits and make inspections to ensure compliance with Code Regulations. Inspect uses of property that violates zoning district requirements and if found in violation issue citations.

Legally Mandated? Yes **Legal Reference or Statute:** Joint Ordinance 3333, Public Act of Tn. 1939, T.C.A. 5-113, Ch 413 of the Private Acts of 1933, Ch 260 of the Private Acts of 1974

Goals and Objectives:

To make inspections in a timely manner and ensure that all sign/zone projects are in compliance with code requirements. Increase revenue by capturing any illegal work.

Service Level Measurements:

	2004	2005	2006
Number of permits issued	2,645	3,271	2,899

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue	- 326,829	- 450,336	- 278,032	- 375,000	- 375,000
Personnel Expense	738,036	811,847	405,264	875,193	907,191
Operating Expense	4,920	1,401	1,943	8,374	8,874
Net Expenditures	742,956	813,248	407,207	883,567	916,065
Transfers					
Net Operations	416,127	362,912	129,175	508,567	541,065
STAFFING LEVEL:	15	15	N/A	15	15

Program Budget for Fiscal 2008

Enterprise

Department: Regional Services
Section Name: Regional Services
Section Number: 271101

Program Description:

To maintain physical development information in the Geographic Information System (GIS) and make it available to the Transportation (MPO) Planning and the Memphis Area Rideshare Program.

Legally Mandated? Yes **Legal Reference or Statute:** Title 23 of US Code Section 134, 23 Code of Federal Regulations Section 450

Goals and Objectives:

To provide regional planning services that promote a livable community, especially in the area of transportation and environmental issues.

Service Level Measurements: 2004 2005 2006

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue	- 50,725	- 7,959	- 450	- 1,000	- 1,000
Personnel Expense	65,815	186,124	35,027	136,436	87,360
Operating Expense	55,605	8,041	3,535	39,235	23,235
Net Expenditures	121,420	194,165	38,562	175,671	110,595
Transfers	254,674	129,272	40,219	221,149	123,950
Net Operations	325,369	315,478	78,331	395,820	233,545
STAFFING LEVEL:	1	1	N/A	1	1

FIRE FUND REPORT

DESCRIPTION	FY 04 ACTUAL	FY 05 ACTUAL	FY 06 ACTUAL	FY 07 YTD Actual 12/31/06	FY 07 BUDGET	FY 08 ADOPTED BUDGET
42 - Local Revenue	-11,972,840	-12,921,848	-14,024,846	-6,303,387	-14,511,934	-17,790,093
43 - State Revenue	-46,360	-41,760	-43,050	0	-57,250	-57,250
47 - Other Revenue	-1,304	-12,831	-63,325	-79,043	0	-80,000
Revenue	-12,020,504	-12,976,439	-14,131,221	-6,382,430	-14,569,184	-17,927,343
51A - Salaries	8,646,667	8,056,756	8,014,357	4,188,208	8,750,686	9,560,344
55 - Fringe Benefits	1,727,530	1,968,034	2,087,969	1,060,784	2,393,093	2,734,149
Salaries & Fringe Benefits	10,374,197	10,024,790	10,102,326	5,248,992	11,143,779	12,294,493
60 - Supplies	197,658	148,991	165,609	57,992	178,568	278,957
64 - Services	66,077	37,910	47,215	11,563	76,110	72,694
66 - Professional & Contracted Services	106,917	73,475	226,522	236,719	656,605	3,524,756
67 - Rent, Utilities & Maint	410,818	182,072	187,820	87,445	261,211	300,935
68 - Interdepartmental Charges/Expendit	0	252,174	260,717	140,675	295,696	325,334
70 - Asset Acquisitions	253,320	307,377	405,128	165,499	635,887	120,553
Operating & Maintenance	1,034,790	1,001,999	1,293,011	699,893	2,104,077	4,623,229
80 - Debt Services	0	191,268	169,740	483,385	783,386	290,623
Debt Services	0	191,268	169,740	483,385	783,386	290,623
99 - Other Financing Sources	0	0	-222,654	0	0	0
Other Financing Sources	0	0	-222,654	0	0	0
999 - Planned Fund Balance Change	0	0	0	0	-170,004	0
Planned Fund Balance Change	0	0	0	0	-170,004	0
Expenditures	11,408,987	11,218,057	11,342,423	6,432,270	13,861,238	17,208,345
98 - Operating Transfers Out	605,000	600,000	664,859	438,997	707,946	718,998
Operating Transfers Out	605,000	600,000	664,859	438,997	707,946	718,998
Transfers	605,000	600,000	664,859	438,997	707,946	718,998
TOTAL	-6,517	-1,158,382	-2,123,939	488,837	0	0

Program Budget for Fiscal 2008

Enterprise

Department: Fire Services
Section Name: Fire Services
Section Number: 300801

Program Description:

To provide fire protection and suppression in unincorporated Shelby County and Lakeland and other municipalities (Memphis, Arlington, Collierville, Germantown, Lakeland, and Millington) by mutual aid and automatic response agreements; provide fire and emergency medical assistance and provide for all dispatching for unincorporated Shelby County, Lakeland, Arlington, and Millington. Additionally SCFD provides ambulance dispatching for Collierville, Germantown, Lakeland, Arlington, and Millington. Collierville and Germantown have announced their intent to withdraw from the Ambulance Contract with Rural Metro and the Interlocal Governmental Contract to cover the costs of Rural Metro. Revenue source is the monthly fire fee collected through MLGW from citizens of unincorporated Shelby County and Lakeland; permit fees, state reimbursement (incentive pay); and interest income.

Legally Mandated? Yes **Legal Reference or Statute:** TCA 5-16-101

Goals and Objectives:

To protect the health and lives and property of the citizens of Shelby County, Tennessee.

Service Level Measurements:

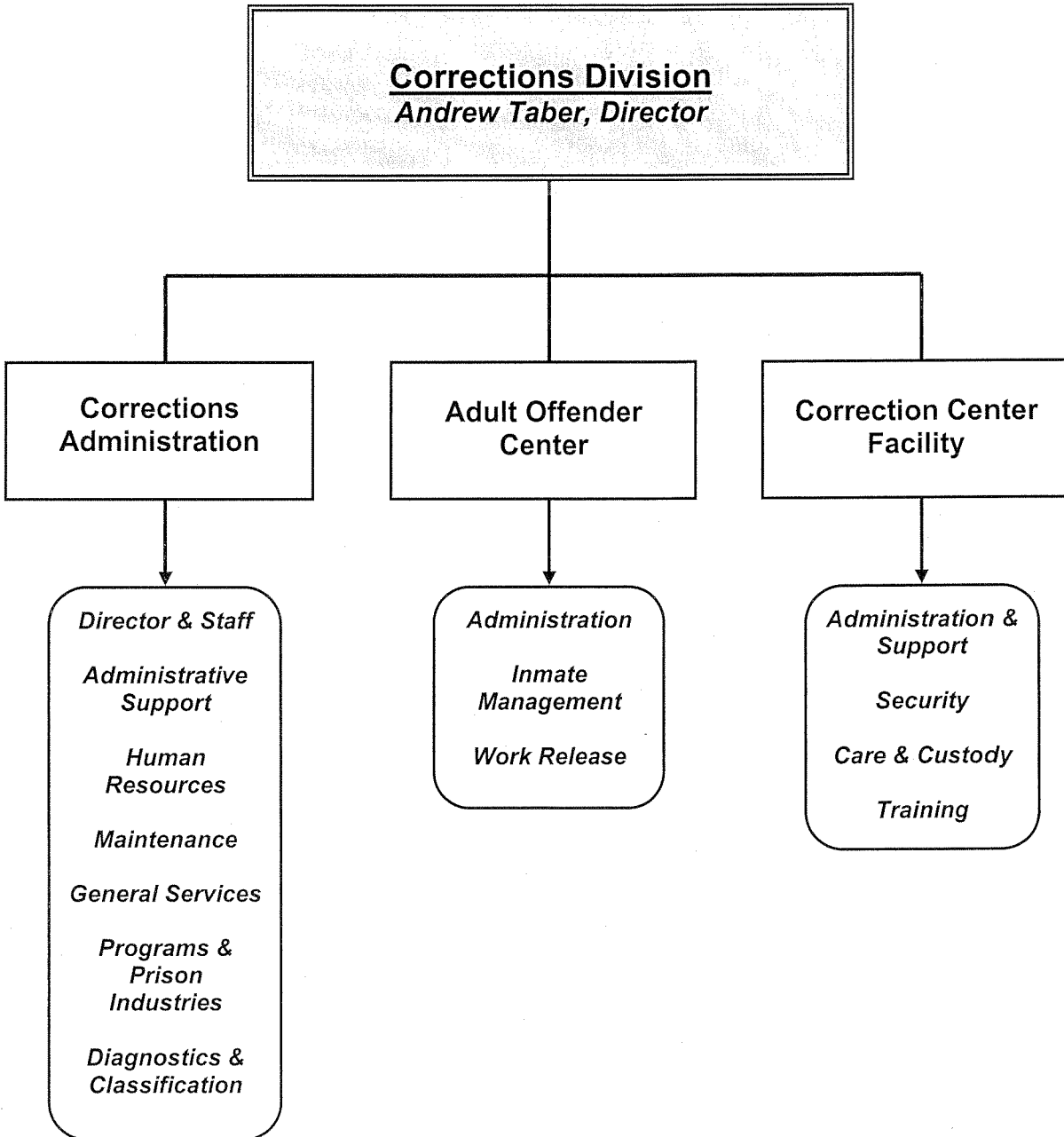
	2004	2005	2006
Average number of structures covered	42,428	45,569	46,559
Fire responses	2,626	2,640	3,065
First responder calls	3,807	4,447	5,860

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue	- 12,976,439	- 14,131,221	- 6,382,430	- 14,569,184	- 17,927,343
Personnel Expense	10,024,790	10,102,326	5,248,992	11,143,779	12,294,493
Operating Expense	1,193,267	1,462,751	1,183,158	2,887,463	4,913,852
Net Expenditures	11,218,057	11,342,423	6,432,150	13,861,238	17,208,345
Transfers	600,000	664,859	438,997	707,946	718,998
Net Operations	- 1,158,382	- 2,123,939	488,837		
STAFFING LEVEL:	158	160	N/A	157	166

CORRECTIONS DIVISON

Organizational Chart by Program



CORRECTIONS FUND REPORT

DESCRIPTION	FY 04 ACTUAL	FY 05 ACTUAL	FY 06 ACTUAL	FY 07 YTD Actual 12/31/06	FY 07 BUDGET	FY 08 ADOPTED BUDGET
42 - Local Revenue	-952,675	-823,614	-1,500,322	-664,237	-438,000	-1,096,000
43 - State Revenue	-32,185,260	-32,570,585	-37,111,267	-18,553,605	-37,952,441	-39,012,019
44 - Federal Revenue	-14,600	-15,200	-12,600	-8,600	-20,000	-20,000
47 - Other Revenue	0	0	0	-350	0	0
Revenue	-33,152,535	-33,409,399	-38,624,189	-19,226,792	-38,410,441	-40,128,019
51A - Salaries	26,239,886	24,127,077	24,644,039	12,507,917	24,856,870	25,652,007
55 - Fringe Benefits	6,611,443	6,846,981	6,950,761	3,528,183	7,654,012	8,334,520
Salaries & Fringe Benefits	32,851,329	30,974,058	31,594,800	16,036,100	32,510,882	33,986,527
60 - Supplies	3,633,126	3,245,198	3,545,915	1,572,201	4,395,936	4,413,701
64 - Services	114,608	92,035	100,008	44,606	122,172	153,900
66 - Professional & Contracted Services	4,275,035	4,373,648	4,538,444	2,757,436	5,961,196	5,764,394
67 - Rent, Utilities & Maint	2,403,587	2,466,665	2,492,735	1,086,950	2,936,211	3,010,390
68 - Interdepartmental Charges/Expendit	-183,704	127,067	185,986	77,394	98,750	230,000
70 - Asset Acquisitions	1,073,234	1,065,017	1,065,546	583,068	94,688	68,000
Operating & Maintenance	11,315,886	11,369,630	11,928,634	6,121,655	13,608,953	13,640,385
80 - Debt Services	120,836	225,179	430,054	272,195	150,000	600,000
Debt Services	120,836	225,179	430,054	272,195	150,000	600,000
99 - Other Financing Sources	0	-471,025	0	0	0	0
Other Financing Sources	0	-471,025	0	0	0	0
999 - Planned Fund Balance Change	0	0	0	0	-89,567	0
Planned Fund Balance Change	0	0	0	0	-89,567	0
Expenditures	44,288,051	42,097,842	43,953,488	22,429,950	46,180,268	48,226,912
96 - Operating Transfers In	-10,468,262	-11,300,000	-9,868,441	-4,225,883	-10,233,000	-10,700,000
Operating Transfers In	-10,468,262	-11,300,000	-9,868,441	-4,225,883	-10,233,000	-10,700,000
98 - Operating Transfers Out	145,372	2,700,000	3,020,051	1,196,519	2,463,173	2,601,107
Operating Transfers Out	145,372	2,700,000	3,020,051	1,196,519	2,463,173	2,601,107
Transfers	-10,322,890	-8,600,000	-6,848,390	-3,029,364	-7,769,827	-8,098,893

CORRECTIONS FUND REPORT

DESCRIPTION	FY 04 ACTUAL	FY 05 ACTUAL	FY 06 ACTUAL	FY 07 YTD Actual 12/31/06	FY 07 BUDGET	FY 08 ADOPTED BUDGET
TOTAL	812,626	88,443	-1,519,091	173,794	0	0

Program Budget for Fiscal 2008

Enterprise

Department: Corrections Fund
Section Name: Corrections
Section Number: 350000

Program Description:

The Corrections Center Fund accounts for all operations of the Corrections Center. The Division of Corrections is responsible for the incarceration of prisoners convicted in County courts of misdemeanor and felony offenses that result in sentences up to eight (8) years. The facility presently has 3,337 beds and has a current population of 2,837 - of which 237 are female. Approximately 75% of the inmate population are prisoners convicted of State offenses; for these prisoners the County is reimbursed by the State for the actual cost per prisoner day, including depreciation expense and indirect costs (the support costs of other departments). Revenue Sources: State of Tennessee, commission charges on inmate telephone and commissary use, other misc.

Legally Mandated? Yes **Legal Reference or Statute:** TCA 41-4-140 & 41-2-127 and TCI regulations

Goals and Objectives:

To apply the mandates of the courts and laws of Tennessee related to the incarceration of inmates in a cost-effective manner that ensures the safety of the citizens of Shelby County; to encourage the rehabilitative process through a variety of programs providing inmates with opportunities for a more productive life upon release; to accomplish our purpose and goals through the development of well-trained staff, guided by competent and capable leaders.

Service Level Measurements:

	2004	2005	2006
Inmate Days	955,594	955,641	988,262
Meals served (includes Jail East)	3,817,242	3,842,568	3,975,471
Percentage of inmates on psychotropic drugs	18.1%	16.7%	17.1%

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue	- 33,409,399	- 38,624,189	- 19,226,792	- 38,410,441	- 40,128,019
Personnel Expense	30,974,058	31,594,800	16,036,100	32,510,882	33,986,527
Operating Expense	11,594,809	12,358,688	6,393,850	13,758,953	14,240,385
Net Expenditures	42,097,842	43,953,488	22,429,950	46,180,268	48,226,912
Transfers	- 8,600,000	- 6,848,390	- 3,029,364	- 7,769,827	- 8,098,893
Net Operations	88,443	- 1,519,091	173,794		
STAFFING LEVEL:	682	694	N/A	694	694

INTERNAL SERVICE FUND



Internal Service Funds are funds established to finance and account for the services and commodities furnished by one department to another department within the same governmental unit on a cost reimbursement basis. The fund shown below has been established in Shelby County to account for intergovernmental services such as printing, duplicating, postal and telecommunications services.

Fund 961 Central Services

CENTRAL SERVICES FUND REPORT

DESCRIPTION	FY 04 ACTUAL	FY 05 ACTUAL	FY 06 ACTUAL	FY 07 YTD Actual 12/31/06	FY 08 BUDGET	FY 08 ADOPTED BUDGET
42 - Local Revenue	-5,493,693	-5,253,604	-5,905,277	-3,707,983	-5,973,052	-6,903,684
Revenue	-5,493,693	-5,253,604	-5,905,277	-3,707,983	-5,973,052	-6,903,684
51A - Salaries	706,323	700,902	743,415	380,042	804,304	835,399
55 - Fringe Benefits	193,641	209,273	218,605	109,733	250,826	264,306
Salaries & Fringe Benefits	899,964	910,175	962,020	489,775	1,055,130	1,099,705
60 - Supplies	1,143,238	1,078,962	1,249,186	664,338	1,333,846	1,327,880
64 - Services	145,690	245,149	344,209	328,836	521,501	192,301
66 - Professional & Contracted Services	159,075	176,885	469,559	214,554	343,000	350,000
67 - Rent, Utilities & Maint	2,523,088	2,876,628	3,174,530	938,083	2,814,553	3,871,998
68 - Interdepartmental Charges/Expendit	0	277	30	149	700	700
70 - Asset Acquisitions	91,369	144,911	72,374	55,920	1,212,485	441,100
Operating & Maintenance	4,062,460	4,522,812	5,309,888	2,201,880	6,226,085	6,183,979
999 - Planned Fund Balance Change	0	0	0	0	-508,163	-380,000
Planned Fund Balance Change	0	0	0	0	-508,163	-380,000
Expenditures	4,962,424	5,432,987	6,271,908	2,691,655	6,773,052	6,903,684
96 - Operating Transfers In	0	-129,009	0	0	-800,000	0
Operating Transfers In	0	-129,009	0	0	-800,000	0
98 - Operating Transfers Out	0	217,855	0	0	0	0
Operating Transfers Out	0	217,855	0	0	0	0
Transfers	0	88,846	0	0	-800,000	0
TOTAL	-531,269	268,229	366,631	-1,016,328	0	0

Program Budget for Fiscal 2008

Enterprise

Department: Central Services
Section Name: Various Dept
Section Number:

Program Description:

Telecommunications provides all types and forms of audio, video, and data communications for all branches of County government and six (6) City of Memphis departments. All work orders and repair tickets are being handled through the Information Technology Customer Help Desk. Printing Services are provided to all County Administrative Offices, Elected Offices, Boards and Agencies with offset printing, high speed copying, graphic art design, typesetting, bindery services, forms control, posters, signs, plaques and awards, necessary for the operation of County Government at the lowest possible unit cost and with the highest quality possible. Also providing these offices with an office digital copier or access to a machine to handle their daily copying needs. Mail Services develop, implement and monitor better methods of providing mail services for more than 70 County agencies and elected officials, including the U. S. Main.

Legally Mandated? No **Legal Reference or Statute:**

Goals and Objectives:

To provide basic and advanced communications services, printing and mail services to all departments of County government. Beginning in the fall of 2007, a call accounting system will be implemented to capture and measure meaningful service level information for reporting purposes.

Service Level Measurements:

	2004	2005	2006

Operating Expenses:

ACCOUNT TYPE:	FY05 Actual	FY06 Actual	FY07 Act YTD 12/31/06	FY07 Revised Budget	FY08 Adopted Budget
Revenue	- 5,253,604	- 5,905,277	- 3,707,983	- 5,973,052	- 6,903,684
Personnel Expense	910,175	962,020	489,775	1,055,130	1,099,705
Operating Expense	5,432,987	6,271,908	2,691,655	5,717,922	6,903,684
Net Expenditures	5,432,987	6,271,908	2,691,655	6,773,052	
Transfers	88,846			- 800,000	
Net Operations	268,229	366,631	- 1,016,328		
STAFFING LEVEL:	25	25	N/A	25	23